EXPERIENCES OF THE SOMALIA NGO CONSORTIUM
Major Milestones

Status

- The Somali NGO Consortium Journey: 2016 WHS Attendance; Whole of network convening – GOV, Donor, UN, NGOs and Community (2017 in country)
- Localization 1 / 4 Pillars in SNC Strategy from 2017-2019 (hold ourselves to account as 100 members)
- From Dialogues − Advocacy − Research:
  - commissioned 2 research to explore
    - Existence of successful localization.
    - Understanding of the challenges and opportunities in country.
    - Minimum requirements for successful localization.
    - Identify 3 case studies/experience of successful localization in the country.
    - Response Evaluation from GB perspective
- HCT increased NGO seats
- HCT directive on GB/Localization
- Local Researcher with HLA Support: December 2017 > Contract with RCA in April 2018 > Field work June-July 2018 > September Final Report Published 2019
- Draft Research Paper accepted June and Presented at IHSA August 2018 (2/80)
- Research led by local researchers, in 2018 together with FORA platform localize workshops 👍
Approach

Largely Qualitative approach - key informant interviews, expert forums and case studies.

Comprehensive desk review

Research participants drawn INGOs, Donors, LNGOs, private sector, CSOs and state actors.

Limitations – perspectives of local communities not captured due to time constraints

Key Informant Interview

<table>
<thead>
<tr>
<th>Representatives of:</th>
<th>No. of interviews</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donors</td>
<td>9</td>
</tr>
<tr>
<td>UN Agencies</td>
<td>6</td>
</tr>
<tr>
<td>INGOs</td>
<td>14</td>
</tr>
<tr>
<td>NNGO/CSOs</td>
<td>16</td>
</tr>
<tr>
<td>Government</td>
<td>8</td>
</tr>
<tr>
<td>Private Sector</td>
<td>5</td>
</tr>
<tr>
<td>Total</td>
<td>58</td>
</tr>
</tbody>
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The beginning of wisdom ...

- The involvement and engagement of local actors including the government, national NGOs and beneficiary communities in planning and implementation of humanitarian and development programmes in the country.
- LNGOS: The belief that humanitarian responses should encompass a catalogue of activities that take into account the local realities at the field, contribution of affected populations, and the existing capacities and resources.
Case Studies – Rafiki from Lion King said ‘Look Harder...

Cases of Successful localization

SHF’s Localization Approach (Direct funding to National NGOs)
- Composition of the Strategic Review Committee (SRC).
- Decision-making.
- Funding Priorities.
- Eligibility criteria for SHF.
- Accountability to affected communities.
- Capacity Support.

SDF LOCALIZATION APPROACH (Inclusive Approach to Development)
- Local Ownership.
- Working within government structures.
- Improving aid effectiveness.
Wadajir Framework
- Establishment of local governments through a community-owned and led process.
- Successful implementation of the initial phase of the program achieved in Galmudug, South West State etc.
- Design of the program underpins the need to build trust among communities and with government.
- The framework incorporates government’s stabilization strategy.

INGOs’ partnership models
- Oxfam, Concern, WVI, Trocaire, UNDP, CARE, SC among others adopted a more localized approach based on stronger partnerships.
- Significant investment in capacity strengthening of LNGOs.

Case Studies
Learned: Min req for GB& Localization

- Field and practitioner driven research is KEY
  - RCA has done evaluations and this was a huge capacity building opportunity for them
  - Private sector and academic engagement also to sectors tools and access to different markets
- Engaging the local private sector to diversity funding and add to sustainable solutions in long run
- Improved Power Relationships (Strategic Partnerships)
- Enabling Policy & Regulatory Environment - stronger NGO policies should help with access and furthering conducive environments for NGO sectors
- Multi-year Direct Funding & Continued study on specific contexts for localization approaches to take root and Econ models to test cost/benefit analysis on ways to deliver aid in fragile settings
o Call for Transformation, system change and behavior change….focus on $, lose sight of what's important.

o What's our intention?

o Call for simple participation/ representation and fail due to capacity to fit into existing system…it’s a man/woman power issue

o Us vs Them...end of multilateralism, Coalitions, alliances and working across differences, lose Hum Imperative/ Principles

o Focus on Easy, tangible things like $, leaving out soft and difficult and hard won battles: trust, connection, inclusion (belonging), values, followership (enough with leadership), mutual accountability

o Ignoring the incentives for Power Sharing...

o Enabling Policy & Regulatory Environment - stronger NGO policies should help with access and furthering conducive environments for NGO sectors

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Question, Next steps???